# ANNUAL REPORT

2022 / 2023



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### MAKING AN IMPACT

#### DEAR EXPERIENCE SCOTTSDALE STAKEHOLDER:

Destination promotion has the potential to make a profound, long-lasting impact. Experience Scottsdale's mission is to enhance the local community through the power of tourism, and it's crucial our programs benefit Scottsdale and Paradise Valley businesses and residents.

To make that positive impact on our community, Experience Scottsdale strove for excellence during the 2022-23 fiscal year, culminating with Destinations International awarding Experience Scottsdale accreditation with distinction in the Destination Marketing Accreditation Program.

We also learned from Longwoods International, a leader in market research, that our marketing campaigns were highly efficient, persuasive and effective. Our advertising effectiveness study determined we generated \$116 in visitor spending for every \$1 spent – more than double the average return on investment of destinations similar in size and budget.

Our sales team received several honors from meetings professionals, and we were named HelmsBriscoe's Destination Partner of the Year for the second year in a row. Even in a year when availability proved to be a challenge, we saw incredible growth in future bookings and room nights.

Some of that limited availability stemmed from excitement surrounding *Scottsdale Super Season*. In partnership with the city, Experience Scottsdale transformed one major sporting event into an entire season celebrating all our high season, tourism-driving events.

Our programs kept Scottsdale top of mind well before and long after, as we leveraged our partnership with Virtuoso to reach its global consortium of luxury travel advisors and showcased Scottsdale to top writers and editors during an inaugural two-day media event.

Once we introduced visitors, clients and media to Scottsdale's offerings, we directed them to our revamped website designed and developed by our in-house marketing team. Our new website was recognized by Simpleview as a leading example for other destination marketing organizations to emulate.

We invite you to read about these impactful initiatives and more throughout the report. Thank you for your support and for making all these programs possible.

Regards,

askel Sasco

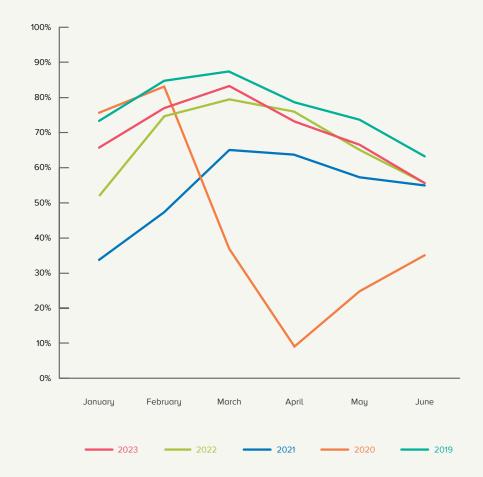
Kate ERirchler

RACHEL SACCO President & CEO

**KATE BIRCHLER** Board Chair

# HOTEL PERFORMANCE

Comparison of Scottsdale market area hotel occupancy January through June from 2019 to 2023.



Source: 2023 STR, LLC/ STR Global, Ltd. Trading as "STR." © 2023 CoStar Group. Republication or other re-use of this data without the express written permission of STR is strictly prohibited.

## LOCAL IMPACT

Every city and town that values tourism is competing for their share of the world's attention, customers and investment. Experience Scottsdale's programs have proven to build awareness and cultivate positive impressions, strengthening not only our industry but the community at large.

#### SETTING THE BAR OF EXCELLENCE

Experience Scottsdale received accreditation with distinction from Destinations International's Destination Marketing Accreditation Program, having demonstrated compliance with rigorous and aspirational standards set forth by the professional destination marketing community. Of the 225 currently accredited organizations, only 8% have earned accreditation with distinction. According to Destinations International, this means Experience Scottsdale is among the destinations that set the bar of excellence for our industry.



#### PARTNERING WITH THE COMMUNITY

Experience Scottsdale collaborates with community partners to balance economic development, sustainable tourism and quality of life. We worked with the city of Scottsdale and Resonance Consultancy to develop and finalize the Tourism & Events Strategic Plan. The Plan will guide programs over the coming years to help support the industry and community in the short- and long-term with emphasis on:

| COMMUNITY WELL-BEING | OUTDOOR PURSUITS              |
|----------------------|-------------------------------|
| CULTURE & CREATIVITY | PLACEMAKING & ENTERTAINMENT   |
| FESTIVALS & EVENTS   | SPORTS TOURISM                |
| MEETINGS & EVENTS    | TRAVEL & HOSPITALITY ADVOCACY |

#### **GENERATING VISITOR SPENDING**

Experience Scottsdale's promotion proves effective at inspiring interest in the Scottsdale area, growing tourism and supporting local businesses.

For every **\$1** spent on advertising, Experience Scottsdale generates **\$116** in visitor spending and **\$4** in state and local taxes.

#### ADVANCING ECONOMIC DEVELOPMENT

Increased visitor demand and spending generates a virtuous cycle of economic benefits, as does destination promotion. Travel is the first step in shaping perceptions, and Experience Scottsdale contributes to a positive overall impression of the area that makes consumers more likely to view Scottsdale as a good place to visit, live, work, start a business, attend college, purchase a vacation home and retire.

#### PERCEPTION OF SCOTTSDALE AS A "GOOD PLACE TO START A BUSINESS"\*

**EXPOSED TO 41% MORE LIKELY TO VIEW SCOTTSDALE ADVERTISING AS A "GOOD PLACE TO START A BUSINESS"** 

VISITED SCOTTSDALE **36%** MORE LIKELY TO VIEW SCOTTSDALE AS A"GOOD PLACE TO START A BUSINESS"

EXPOSED TO ADVERTISING & VISITED SCOTTSDALE

74% MORE LIKELY TO VIEW SCOTTSDALE AS A "GOOD PLACE TO START A BUSINESS"

\*Compares ranking by those who have not seen Experience Scottsdale's ad campaign or visited Scottsdale with those who did see the ads and/or visited.

Source: Longwoods International

### FINANCE

Experience Scottsdale uses resources efficiently for the benefit of the Scottsdale area and our members. A combination of public and private investments allows us to leverage our revenue for maximum impact to the community.

#### 2022-23 REVENUE & EXPENSES

For the year ending June 30, 2023 (un-audited)+

During the fiscal year, Experience Scottsdale worked to build our public- and private-sector reserves to ensure greater stability for the organization and align with industry best practices.

#### REVENUE

| Public Sources                        | \$23,974,643 |
|---------------------------------------|--------------|
| City of Scottsdale                    | \$16,096,285 |
| City of Scottsdale – Event Funding*   | \$196,664    |
| Town of Paradise Valley               | \$3,274,925  |
| State of Arizona – Prop 302           | \$3,100,000  |
| Visit Arizona Initiative Grant        | \$500,000    |
| Federal Employee Retention Tax Credit | \$806,769    |
| Private Sources**                     | \$731,436    |
| Revenue Total                         | \$24,706,079 |

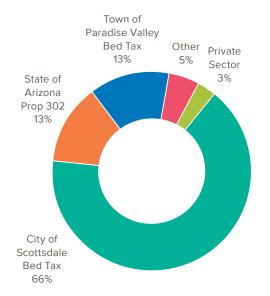
\*Pass-through dollars from the City of Scottsdale for the Fiesta Bowl.

\*\*Includes money received from members for membership dues and for participation in Experience Scottsdale cooperative ads, emails and other programs. With this investment from our members, we extended the destination's exposure and funded additional projects.

#### EXPENSES

| Programs                    | \$11,811,108 |
|-----------------------------|--------------|
| Marketing                   | \$9,595,440  |
| Convention Sales & Services | \$1,101,318  |
| Communications              | \$692,454    |
| Tourism                     | \$421,896    |
| Personnel                   | \$5,677,081  |
| Operations & Administration | \$1,099,739  |
| Expenses Total              | \$18,587,928 |

#### **REVENUE SOURCES**



### MEMBER CONTRIBUTIONS GO A LONG WAY

Our members provided **\$790,989** worth of free rooms, meals and activities, all of which allowed us to host more clients to experience Scottsdale firsthand.

#### **ANNUAL AUDIT**

We received the **best report possible** during our annual financial audit conducted by an independent CPA firm. The audit highlighted our extensive internal control policies and prudent use of funds.

#### **PROGRAM COSTS**

Experience Scottsdale prides ourselves on maximizing the amount of dollars spent on programs rather than overhead, and we compare well to other destination marketing organizations (DMOs) with similar-sized budgets.

|                             | DMOs with<br>\$10-\$25 million budgets | Experience Scottsdale |
|-----------------------------|--|-----------------------|
| Personnel                   | 29%                                    | 30%                   |
| Operations & Administration | 9%                                     | 6%                    |
| Programs                    | 63%                                    | 64%                   |

Source: Destinations International; most recent data available as of July 2023.

### MARKETING

Experience Scottsdale brands the area as a luxury leisure and meetings destination with multi-layered marketing campaigns, including digital, out-of-home, television, and high-end print advertising. Once we've captured visitors' attention, our resources and visitor services provide the information they need before they arrive and once they are here.

#### **ADVERTISING BY THE NUMBERS**



#### TAKING OVER NEW YORK

Our monthlong See What Blooms campaign took over six high-trafficked subway stations in New York City. To capitalize on the campaign and leverage New York City's global reach, we began airing our *Let's Get Together* commercial around the clock in Times Square.

- Immersed 6 million weekly commuters with 10,200 square feet of ad space with breathtaking Scottsdale imagery to inspire new and repeat travel
- Broadcasted our commercial in New York City, where it continues to play in Time Square and will generate 129 million+ impressions through Dec. 31, 2023

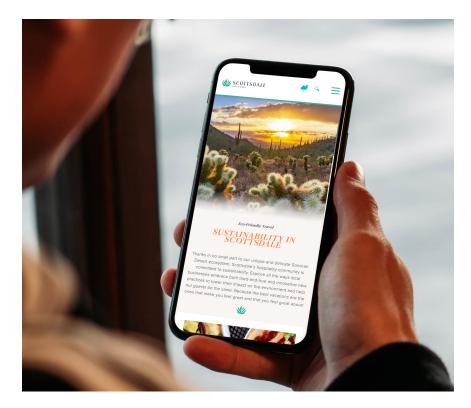




#### **REVAMPING THE USER EXPERIENCE**

After nearly a year of in-house planning, development and testing, Experience Scottsdale launched a redesigned and restructured website with a mobile-first approach that provides a seamless user experience. New content provides travel inspiration and planning resources and highlights Scottsdale's commitment to sustainability.

> Presented to 700+ destinations as a leading example at the Simpleview Summit



#### WEB TRAFFIC BY THE NUMBERS

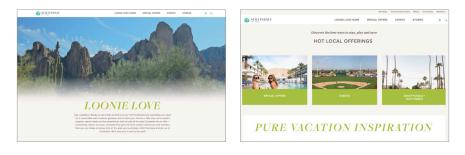
| 5.7        | 3.6                   |
|------------|-----------------------|
| MILLION    | MILLION               |
| page views | website user sessions |

112,195 click-thrus to member sites

#### **DRIVING CANADIAN VISITATION**

Canada is traditionally Scottsdale's top international market, and after years of delay, we revived our *Loonie Love* campaign to drive a return in Canadian visitation from top markets of Calgary, Toronto, Edmonton and Vancouver.

- Aired over 1,200 television spots on broadcast and connected television, generating 19.7 million impressions
- Partnered with Kayak to reach their users through an email promotion sent to
  **1.2 million** Canadian residents



#### LEANING INTO GOLF

We partnered with the team behind the fastest growing golf show on television to create a "Breaking Par Destinations: Scottsdale" episode and a new commercial that positions Scottsdale as the top golf destination in the nation.

- Developed the most watched "Breaking Par Destinations" episode, which appeared 623 times across 22 regional sports networks
- Aired our commercials during all episodes October through June, generating
  7.9 million impressions



#### SHOWCASING THE SUPER SEASON

Experience Scottsdale partnered with the city of Scottsdale to develop a campaign promoting *Scottsdale Super Season* – a season of tourism-driving events January through April.

- Aired commercials during the Guaranteed Rate Bowl and an NFL playoff game to generate further awareness with football fans
- Captured 270,486 combined page views for the Super Season microsite and event webpages
- Sponsored the Giants FanFest to reach
  **30,000** attending fans and promote
  Scottsdale spring training on Bay area
  radio stations



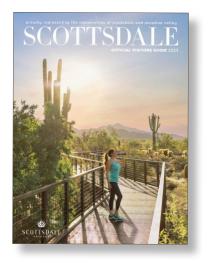


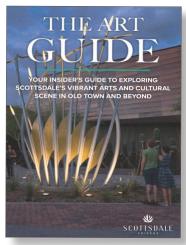


#### SHARING DESTINATION KNOWLEDGE

We assisted visitors with information about Scottsdale through our guides, maps and visitor services. We added new stories, itineraries and guides like the Art Guide to share the latest and greatest offerings.

- > 137,669 maps and guides viewed, downloaded and distributed
- > 5.039 visitors assisted at the Scottsdale Tourist Information Center
- > 4,125 online chats answered







"We are visiting the area for several days and needed guidance to make the best use of our time here. The information and materials provided at the visitor center were excellent. We have already used the maps, the hiking guide and the visitors guide and have learned a great deal about the area. Meeting your concierge improved the tenor of our visit. Thank you for providing such a valuable resource in an area easily accessible to visitors." - Scottsdale Tourist Information Center Visitor

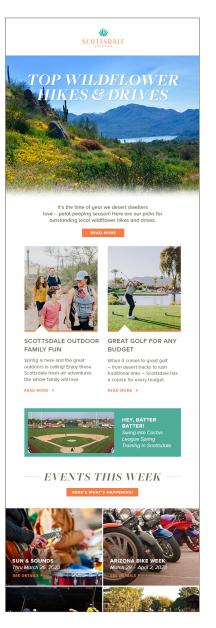
### **EXPANDING PARTNERSHIPS**

Experience Scottsdale began partnering with online travel agencies to connect with motivated travelers actively looking for inspiration and booking travel on Hopper, Expedia, Kayak and TripAdvisor.

- > Increased Scottsdale bookings 52% in the fall and 48% in the spring with Hopper Deal Drops
- > Generated 2.8 million impressions with Expedia campaigns

#### REACHING **INBOXES**

810,973 people opened emails from Experience Scottsdale to learn more about the destination.



### **GETTING** SOCIAL

Organic and paid social media posts raised awareness about members. events and amenities.



286,350 Facebook likes @ExperienceScottsdale



90.875 X followers @ExpScottsdale

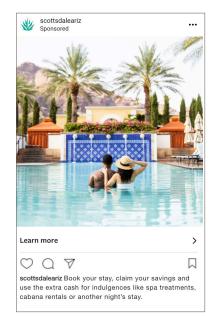


65,585 Instagram followers @ScottsdaleAriz



8.3 MILLION YouTube views @ExperienceScottsdale

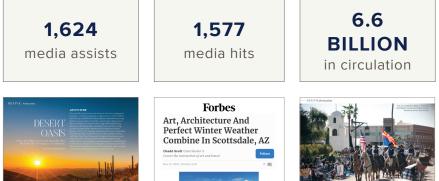
**308,300** Pinterest average monthly views @ScottsdaleAriz



# COMMUNICATIONS

Experience Scottsdale garners positive publicity for the community by sharing the destination's stories with travel and lifestyle media and influencers. Consistent, positive media coverage inspires consumer interest.

#### COMMUNICATIONS BY THE NUMBERS









Modern Luxury

Ranch & Coast

#### **CONNECTING WITH THE MEDIA**

Experience Scottsdale kept the destination top of mind in key markets across North America and abroad, pitching Scottsdale stories to writers, editors and bloggers while on the road and inviting qualified media to experience the destination firsthand.

- > Met with 102 writers, editors and bloggers during media missions
- Connected with 222 journalists during trade shows and conferences
- > Hosted **186** media during press trips
- Coordinated satellite media tours with 3 broadcast correspondents



#### GENERATING INTERNATIONAL BUZZ

In partnership with our network of international public relations agencies, we garnered positive media coverage through press releases, newsletters, media missions and pitch meetings, and individual and group press trips.

- > 672 international media hits 89% year-over-year increase
- > 487 million in circulation
- > 43% of total media coverage



OK! (U.K.

#### SHOWCASING SCOTTSDALE

The inaugural Scottsdale Showcase brought 32 freelance writers, editors and staff writers representing outlets such as Condé Nast Traveler, Thrillist and Travel + Leisure for an immersive, experiential two-day program that allowed them to research story ideas for future assignments.

- > 18 members participated in one-on-one pitch appointments
- > 25 resulting media hits to date





"The last few days were a whirlwind of great experiences, flavors, sights and adventures, and I loved it. Of course, the destination is incredible. But you created a way for us all to witness it from our own perspectives. It was a brilliant way to showcase your gorgeous destination. As I sat in the airport waiting for my flight home, I jotted down at least four different story angles. I really did not fully grasp all the different story opportunities in Scottsdale and I have been there many times!"

- Freelance Writer

### CONVENTION SALES

Experience Scottsdale generates incremental meetings business for our community by exposing meeting planners to the area and educating them on Scottsdale's myriad destination services and amenities to meet their programs' needs.

#### SALES BY THE NUMBERS



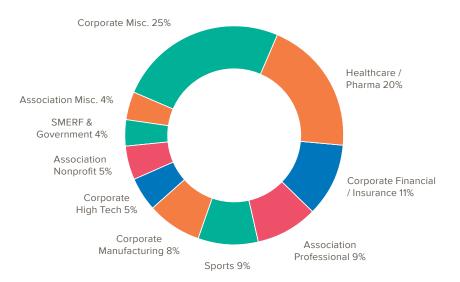
#### **RECEIVING ACCOLADES**

Experience Scottsdale's sales managers were recognized for our expertise and professionalism by meetings clients during the fiscal year.

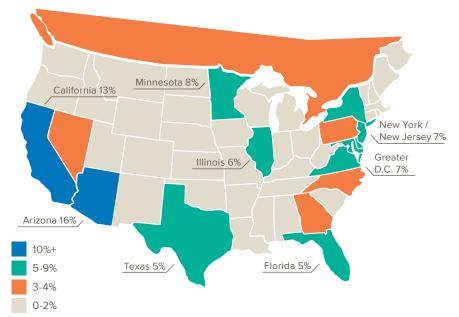
- > HelmsBriscoe 2022 Destination Partner of the Year
- > Association Conventions & Facilities Distinctive Achievement Award Winner
- > HPN Global U.S. Destination Marketing Organization Partner of the Year
- Meetings Made Easy CVB Professional of the Year



#### 2022-23 EXPERIENCE SCOTTSDALE BOOKINGS BY MARKET



#### 2022-23 EXPERIENCE SCOTTSDALE BOOKINGS BY STATE



#### **GENERATING NEED TIME BUSINESS**

Experience Scottsdale continued to invest in strategically targeting groups that meet in competitive destinations during our need periods in order to introduce them to Scottsdale as a meetings destination option, including with the revival of our summer rebate program.

- > 35% of total bookings fill need periods, accounting for 62,107 definite room nights
- > 28 bookings and 18,612 definite room nights secured for summer

#### HOSTING FAMILIARIZATION TOURS

Experience Scottsdale's familiarization tours introduced qualified meetings professionals to Scottsdale's hotels, resorts, venues and off-site activities, helping establish relationships with clients and generate leads for the destination.

- 63 meetings professionals visited during 5 familiarization tours
- $\,$  >  $\,$  70% of Sunsational familiarization tour attendees were first-time visitors





"Wow, what an incredible tour! You all were so helpful, informative, and simply a pleasure to meet. From the initial planning to the end, everything was so professionally organized and generous. I'm grateful for the opportunity to have experienced your wonderfully beautiful area and see so many hotels and sites. Thank you again, and I look forward to sourcing Scottsdale now that I am more familiar with the area."

- Incentive Meeting Planner

#### SUPPORTING THE SUPER SEASON

Our Super Bowl LVII preparations were years in the making, as we worked alongside the Scottsdale Tourism & Events team and Arizona Super Bowl Host Committee to land events and groups into Scottsdale-area hotels, resorts and venues, including ESPN's live broadcast from Old Town Scottsdale.



#### FORGING NEW PARTNERSHIPS

Experience Scottsdale entered a new partnership with Maritz Global Events, which specializes in corporate, association and incentive events. The partnership provided unique opportunities and access to strategic data on Scottsdale and our competitors.

- > 85 associates participated in a virtual destination education program
- > 14 associates joined for an exclusive familiarization tour
- > 53% year-over-year growth in lead opportunities from Maritz Global Events

#### **GROWING THE ADVISORY BOARD**

Our Customer Advisory Board has provided crucial insights for Experience Scottsdale since it was formed in 2018, and we invited new high-caliber clients to join and share their valuable insight into the destination and Experience Scottsdale's sales strategies and programs.

> 25% of board members were new to the Customer Advisory Board





"Last year was my first Customer Advisory Board, and I was blown away. I walked away with that same feeling this year and feeling extremely grateful to be a part of such an amazing group of forward thinkers. It's very easy to put Scottsdale at the top of our sourcing list when we see how passionate your team is about it. Inviting us to have the hard conversations in addition to experiencing all the special gems that Scottsdale has to offer is truly invaluable."

- Customer Advisory Board Member

### TOURISM

Experience Scottsdale ensures the destination has a widespread presence. We provide extensive guidance to travel professionals from around the world so they can best capture the Scottsdale experience for their clients.

#### TOURISM BY THE NUMBERS

1,757 leads and services for Experience Scottsdale members **3,275** clients reached during sales activities and product trainings

#### EDUCATING CLIENTS TO SELL SCOTTSDALE

By educating travel advisors and tour operators about the destination, we ensured our travel trade clientele were better equipped to sell Scottsdale vacations to their customers.

- > Trained 1,575 travel professionals during 32 hands-on product training seminars
- > Connected with 1,375 travel professionals during 21 trade shows

#### LEVERAGING LUXURY PARTNERSHIPS

Our first year as a Virtuoso destination proved successful, and we leveraged our partnership with a variety of programming that gave us unparalleled access to Virtuoso's network of 21,000 luxury travel advisors. We gained valuable exposure with clients we otherwise would not have met.

- > Reached 640 Virtuoso clients across 21 countries
- > Hosted 3 immersion webinars for U.S. and Canadian clients
- Participated in exclusive events like Virtuoso Travel Week, Virtuoso EMEA Forum and Virtuoso On Tour



"I had such a great time getting to know you and the city of Scottsdale. I have clients arriving today and have given them a laundry list of things for them to do outside of the pool and spa. Thank you for providing such a valuable resource and your expertise!"

– Virtuoso Travel Advisor

#### **GENERATING EXPOSURE**

Our cooperative marketing campaigns generated additional exposure and bookings in domestic and overseas markets. These campaigns spanned months and reached both travel professionals and consumers across multiple mediums.

- > ITC's (U.K.) dedicated newsletter was emailed to 8,000 consumers and 2,000 advisors
- > Travelbag's (U.K) campaign led to a 40% increase in room nights for Scottsdale
- > USA Travel's (Belgium) article on Scottsdale had a readership of 35,000
- > Travel Industry Marketing Agency's (U.S.) campaign reached 94,615 consumers





Travelbag (U.K.)

USA Travel (Belgium)

#### **REVIVING INTERNATIONAL EFFORTS**

With international travel continuing to recover, we resumed familiarization tours and site visits for our international clients to help sell Scottsdale vacations.

- > Hosted 65 international clients during 25 familiarization tours and site visits
- > Majority of visiting clients from 10 countries were first-time visitors





"Thank you for everything you did for us. You put together such a wonderful itinerary, and we wish we could have stayed longer! We completely fell in love with Scottsdale, and I will be telling everyone about it at every opportunity."

– U.K. Luxury Tour Operator

### COMMUNITY & GOVERNMENT AFFAIRS

Experience Scottsdale effectively communicates the value of Experience Scottsdale and Scottsdale's tourism industry to members, stakeholders, government officials, local media and residents.

#### PROMOTING TOURISM'S VALUE

- > 34 presentations to community groups
- > 99 residents tuned into our Tourism & Events Strategic Plan webinar
- 96 advertorials, editorials and mentions in local and trade outlets and newsletters
- Appearances on podcasts like "Today and Tomorrow in Scottsdale," "Shop Talk with Chief Walther" and "Scottsdale Vibes"





"Thank you so much for speaking at our tour last week. You were excellent and shared such great information! The commercial is awesome – I love it! As a native Chicago girl, it works!"

Scottsdale Realtor

#### SHARING OUR STORIES

Throughout the year, we strove to keep our members and partners informed about our latest programs, as well as relevant happenings in the community and industry.

- > 49 editions of the weekly Tourism Industry Update newsletter
- > 280 heard an economic forecast from Tourism Economics President Adam Sacks during the 2022 Annual Meeting at Scottsdale Stadium
- > 263 attended our first in-person Tourism Update Meetings since 2020



#### **PROVIDING RESEARCH INSIGHTS**

Research is the foundation of all Experience Scottsdale's efforts, and we shared relevant data with our members regarding our visitors, hotels and golf courses through our Monthly Research Roundup, *Tourism Industry Update* newsletter, and on our website.



"These are awesome! Appreciate you putting them together and sending them out. It's so nice to see the main metrics in a condensed and clear format. Makes it easy to digest and apply to our business."

- Experience Scottsdale Member

#### ADVOCATING FOR THE INDUSTRY

Experience Scottsdale, in partnership with our public policy representative, advocated for the industry at the local, state and national level alongside regional partners and our Public Policy Committee, which includes representatives from our staff, our board of directors, the city of Scottsdale, the town of Paradise Valley and Arizona tourism partners.

- > Shared key priorities with congressional members during Destination Capitol Hill
- > Joined U.S. Travel Association's Sustainable Travel Coalition
- Participated in Destinations International's Advocacy Committee and Equity, Diversity & Inclusion Committee





COMMUNITY PARTNERS





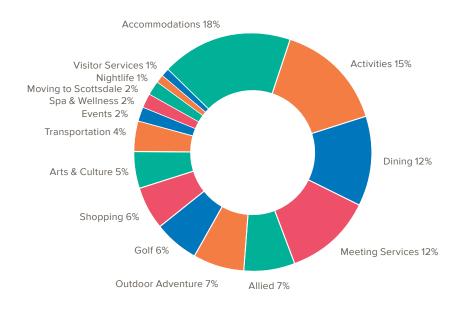
### MEMBER & PARTNER DEVELOPMENT

Experience Scottsdale works with our members to help them tap into the lucrative tourism market. One of our primary goals is to ensure that all members receive a return on their membership investment that exceeds expectations.

#### **ENGAGING OUR MEMBERS**



#### MEMBERSHIP BY THE NUMBERS





"Thank you for crafting such a wonderful event for us to participate in! We absolutely love working with you all and always feel confident with your name stamped on an event, gathering, hosting, anything, knowing that you have found the best fitting partners, and it will be well planned!" – Experience Scottsdale Member

#### **PROMOTING IMMERSIVE EXPERIENCES**

After launching the Exceptionally Scottsdale Collection last fiscal year, Experience Scottsdale, the city of Scottsdale and Veneto Collaboratory helped additional local businesses expand the Collection. Because of the program's success, Scottsdale was selected to host the upcoming Experience Lab, an interactive workshop for destination marketing organizations and economic development agencies seeking to develop their own collections.

- > Guided 15 participating members to create and promote experiences
- > Captured photos and videos to showcase the Collection
- > Promoted experiences to clients and media



#### **PROVIDING MEMBER EDUCATION**

Experience Scottsdale hosted educational sessions, trainings and site visits to ensure members got the most out of their membership.

- > 5 education sessions highlighted participation opportunities
- > 8 site inspections kept staff up-to-date on member offerings
- > 1 free workshop provided diversity, equity and inclusion training to members



"My team attended this training, and we all felt it was extremely valuable. The presenter gave a lot of useful information and made everyone feel comfortable asking questions and engaging with the material. I think this is a crucial area to educate employees on to enhance their awareness on LGBTQIA+ issues. Thank you to Experience Scottsdale for putting together such a great session!"

- Experience Scottsdale Member



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